

DK Ref. No. F2: 2020-24784

UNDP Ref. No. 00126722

**FINANCING AGREEMENT
BETWEEN THE GOVERNMENT OF DENMARK (THE DONOR) AND
THE UNITED NATIONS DEVELOPMENT PROGRAMME (UNDP)**

WHEREAS the Donor hereby agrees to contribute funds to UNDP on a cost-sharing basis (hereinafter referred to as “the Contribution”) for the implementation of Project title Strengthening Electoral Processes in Uganda Project - SEPU (“Project”), as described in the Project Document and its annexes as listed below and submitted to the Donor for information.

WHEREAS UNDP is prepared to receive and administer the Contribution for the implementation of the Project,

WHEREAS the Government of Denmark has been duly informed of the Contribution of the Donor to the Project,

WHEREAS UNDP shall designate an Implementing Partner for the implementation of the Project (hereinafter referred to as the “Implementing Partner”),

NOW THEREFORE, UNDP and the Donor hereby agree as follows:

Article I. The Contribution

1. (a) The Donor shall, in accordance with the schedule of payments set out below, contribute to UNDP the amount of 6,500,000 DKK. The Contribution shall be deposited in the bank and bank account¹],

Account Name:	UNDP Contributions Account
Bank Name:	DANSKE BANK (DENMARK)
Account number:	3996034445
Address:	Holmens Kanal 2-12, 1092 Copenhagen K., DENMARK
IBAN/ABA:	DK0830003996034445
SWIFT Code:	DABADKKK

¹ Please note that the currency of the bank account should be the same as the currency of the contribution



<u>Schedule of payments²</u>	<u>Amount</u>
November 2020	6,500,000 DKK

(b) The Donor will inform UNDP when the Contribution is paid via an e-mail message with remittance information to contributions@undp.org, providing the following information: Government of Denmark, UNDP country office in Uganda, Project no. **00126722 - Strengthening Electoral Processes in Uganda Project (SEPU)**, donor reference no **F2:2020-24784**. This information should also be included in the bank remittance advice when funds are remitted to UNDP.

(c) UNDP will within 14 days after the Contribution have been received acknowledge receipt of the Contribution indicating the value in both DKK and USD.

2. The value of the payment, if made in a currency other than United States dollars, shall be determined by applying the United Nations operational rate of exchange in effect on the date of payment. Should there be a change in the United Nations operational rate of exchange prior to the full utilization by the UNDP of the payment, the value of the balance of funds still held at that time will be adjusted accordingly. If, in such a case, a loss in the value of the balance of funds is recorded, UNDP shall inform the Donor with a view to determining whether any further financing could be provided by the Donor. Should such further financing not be available, the assistance to be provided to the Project may be reduced, suspended or terminated by UNDP.

3. The above schedule of payments takes into account the requirement that the payments shall be made in advance of the implementation of planned activities. It may be amended to be consistent with the progress of Project delivery.

4. UNDP shall receive and administer the payment in accordance with the rules, regulations, policies and procedures of UNDP.

5. All financial accounts and statements shall be expressed in United States dollars.

² It is recommended that country offices negotiate the number of installments to ensure at least six months' anticipated disbursements are funded with each installment. This will make processing of contributions and reporting more efficient for the country offices.

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Article II. Utilization of the Contribution

The implementation of the responsibilities of UNDP and of the Implementing Partner pursuant to this Agreement and the Project document shall be dependent on receipt by UNDP of the Contribution in accordance with the schedule of payment as set out in Article I, paragraph 1 above. UNDP shall not start the implementation of the activities prior to receiving the Contribution or the first tranche of the Contribution (whichever is applicable).

2. If unforeseen increases in expenditures or commitments are expected or realized (whether owing to inflationary factors, fluctuation in exchange rates or unforeseen contingencies), UNDP shall submit to the Donor on a timely basis a supplementary estimate showing the further financing that will be necessary. The Donor shall use its best endeavours to make available to UNDP the additional funds required.
3. If the payments referred to in Article I, paragraph 1 above are not received in accordance with the payment schedule, or if the additional financing required in accordance with paragraph 2 above is not forthcoming from the Donor or other sources, the assistance to be provided to the Project under this Agreement may be reduced, suspended or terminated by UNDP.
4. Any interest income attributable to the Contribution shall be credited to UNDP Account, retained by UNDP and shall be utilized in accordance with established UNDP procedures.

Article III. Administration and reporting

1. Project management and expenditures shall be governed by the rules, regulations, policies and procedures of UNDP and, where applicable, the rules, regulations, policies and procedures of the Implementing Partner.
2. The Project period shall expire on 28th February 2022. UNDP shall provide to the Donor the following reports in accordance with UNDP accounting and reporting procedures.

2.2 For agreements of more than one year please add the following clauses

- (a) From the country office (or relevant unit at headquarters in the case of regional and global projects) an annual status report of Project progress for the duration of this Agreement, as well as the latest available approved budget.
- (b) From UNDP Bureau of Management/Office of Finance and Administration, an annual certified financial statement as of 31 December every year to be submitted no later than 30 June of the following year.
- (c) From the country office (or relevant unit at headquarters in the case of regional and global projects) within six months after the date of completion or termination of this

Agreement, a final report summarizing Project activities and impact of activities as well as provisional financial data.

- (d) From UNDP Bureau of Management/Office of Finance and Administration, on completion of the Project, a certified financial statement to be submitted no later than 30 June of the year following the financial closing of the Project.

3. If special circumstances so warrant, UNDP may provide more frequent reporting at the expense of the Donor. The nature and frequency of this reporting shall be detailed in an annex to this Agreement.

Article IV. Administrative and support services

1. In accordance with the decisions, policies and procedures of UNDP's Executive Board reflected in its Policy on Cost Recovery from Other Resources, the Contribution shall be subject to cost recovery for indirect costs incurred by UNDP headquarters and country office structures in providing General Management Support (GMS) services. To cover these GMS costs, the Contribution shall be charged a fee equal to UNDP's cost recovery in force at the time of the project implementation. The fee 8% covering the GMS costs shall be communicated in writing to Denmark. Furthermore, as long as they are unequivocally linked to the Project, all direct costs of implementation, including the costs of Implementing Partner, will be identified in the Project budget against a relevant budget line and borne by the Project accordingly.

2. The aggregate of the amounts budgeted for the Project, together with the estimated costs of reimbursement of related support services, shall not exceed the total resources available to the Project under this Agreement as well as funds which may be available to the Project for Project costs and for support costs under other sources of financing.

Article V. Evaluation

All UNDP Programmes and Projects are evaluated in accordance with UNDP Evaluation Policy. UNDP and the Government of Uganda in consultation with other stakeholders will jointly agree on the purpose, use, timing, financing mechanisms and terms of reference for evaluating a Project including an evaluation of its Contribution to an outcome which is listed in the Evaluation Plan. UNDP shall commission the evaluation, and the evaluation exercise shall be carried out by external independent evaluators.

UNDP shall be responsible for the monitoring and regular review of activities carried out under the Agreement. UNDP will keep the Donor informed on relevant preparation, review and evaluation missions or other activities in relation to the implementation of the Project. UNDP will, where the Parties agree it is appropriate, facilitate the participation of officials or designated representatives of the Donor in any such mission in accordance with UNDP Regulations and Rules. The cost of such participation will be borne by Denmark.

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Article VI. Equipment

Ownership of equipment, supplies and other properties financed from the Contribution shall vest in UNDP. Matters relating to the transfer of ownership by UNDP shall be determined in accordance with the relevant policies and procedures of UNDP.

Article VII. Auditing

The Contribution shall be subject exclusively to the internal and external auditing procedures provided for in the financial regulations, rules, policies and procedures of UNDP. Should the annual Audit Report of the UN Board of Auditors to its governing body contain observations relevant to the Contribution, such information shall be made available to the Donor by the country office.

Article VIII

Fraud, Corruption-related mismanagement and Counter-Terrorism

1. Both Parties have a zero tolerance approach to fraud and recognize that it is important to take all necessary precautions to avoid corrupt, fraudulent or collusive practices. To this end, UNDP will maintain standards of conduct governing the performance of its staff, including the prohibition of corrupt, fraudulent, or collusive practices in connection with the award and administration of contracts, grants, or other benefits, as set forth in the UNDP regulations, rules, procedures and policies. UNDP will advise the Donor immediately of credible allegations of fraud or corruption involving the Contribution and will inform the Donor when an investigation is launched by UNDP, subject always to UNDP regulations, rules and procedures.
2. In the event that any part of the contribution is determined by UNDP to have been lost due to fraud, corruption or any other financial irregularities, such loss will be dealt with in accordance with the applicable financial regulations, rules, policies, procedures and directives of UNDP.
3. If UNDP has been able to recover mismanaged funds under this agreement such amount will be returned to the activity for which the contribution was intended. Where the activity for which the contribution was intended has been concluded or terminated the Parties shall consult to decide whether the amount shall be re-programmed for activities under a subsequent phase of the operation or to any follow-up operation towards the same objective or returned to Denmark on a pro rata basis upon agreement. In respect of such amount that has not been recovered, UNDP shall do its utmost to maintain its effort to recover such funds and continue consultations with Denmark with a view to determining a mutually agreeable solution. The Parties acknowledge and agree that UNDP shall not be obliged to reimburse any amount beyond the recovered amounts.
4. Consistent with United Nations (UN) Security Council Resolutions relating to terrorism, including UNSC Resolution 1373 (2001) and 1267 (1999) and other related resolutions, both Parties are firmly committed to the international fight against terrorism, and in particular, against the financing of terrorism. It is the policy

of Denmark to seek to ensure that none of its funds are used, directly or indirectly, to provide support to individuals or entities associated with terrorism. In accordance with this policy, UNDP undertakes to use all reasonable efforts to ensure that none of the donor funds provided under this Agreement are used to provide support to individuals or entities associated with terrorism.

Article IX. Completion of the Agreement

1. UNDP shall notify the Donor when all activities relating to the Project have been completed in accordance with the Project document.
2. Notwithstanding the completion of the Project, UNDP shall continue to hold unutilized funds from the Contribution until all commitments and liabilities incurred in implementation of the Project have been satisfied and Project activities brought to an orderly conclusion.
3. As a rule, upon completion of activities any balance of unspent funds must be returned to the Donor.

Article X. Termination of the Agreement

1. This Agreement may be terminated by UNDP or by the Donor after consultations between the Donor, UNDP and Government of Uganda, and provided that the funds from the Contribution already received are, together with other funds available to the Project, sufficient to meet all commitments and liabilities incurred in the implementation of the Project. This Agreement shall cease to be in force 30 (thirty) days after either of the Parties have given notice in writing to the other Party of its decision to terminate this Agreement.
2. Notwithstanding termination of all or part of this Agreement, UNDP shall continue to hold unutilized funds until all commitments and liabilities incurred in the implementation of all or the part of the Project have been satisfied and Project activities brought to an orderly conclusion.

Article XI: Notice

Any notice or correspondence between UNDP and the Donor will be addressed as follows:

(a) To the Donor: Royal Danish Embassy, Kampala
Address: Plot 3 Lumumba Avenue
Email address: kmtamb@um.dk and chamag@um.dk

(b) Upon receipt of funds, UNDP shall send an electronic receipt to the Donor email address provided below as confirmation that the remitted funds have been received by UNDP indicating the value in both DKK and USD [or 'the currency in which it has been received']

Donor email address: kmtamb@um.dk and chamag@um.dk

Attention: Charles Magala (Senior Programme Advisor-Governance)
Tel: 256 312 363 018/256 312 363 000
Email: chamag@um.dk

(c) To UNDP: UNDP Resident Representative
Telephone: 256 417 112 100
Address: United Nations Development Programme, Plot 11 Yusuf Lule, Kampala,
Email address: registry.ug@undp.org

Article XII. Amendment of the Agreement

This Agreement may be amended through an exchange of letters between the Donor and UNDP. The letters exchanged to this effect shall become an integral part of this Agreement.

Article XIII. Entry Into Force

This Agreement shall enter into force upon the signature of this Agreement by the parties hereto, on the date of the last signature.



IN WITNESS WHEREOF, the undersigned, being duly authorized thereto, have signed the present Agreement in the English language in two copies.

For the Royal Danish Embassy:

Nicolaj A. Hejberg Petersen
Ambassador

Signature: *N. Petersen*

Date: *27/10/20*

For the United Nations Development Programme:

Elsie Attafuah
Resident Representative, UNDP Uganda

Signature: *Attafuah*

Date: *27/10/2020*

Annexes:

1. Development Engagement Document (DK-UNDP)
2. Project Document
3. Revised Multiyear plan
4. Project Budget with DK Contribution

DEVELOPMENT ENGAGEMENT DOCUMENT
PARTNERSHIP BETWEEN THE MINISTRY OF FOREIGN AFFAIRS OF DENMARK
AS REPRESENTED BY THE ROYAL DANISH EMBASSY IN KAMPALA AND THE
UNITED NATIONS DEVELOPMENT PROGRAMME (UNDP) FOR SUPPORT TO
STRENGTHENING ELECTORAL PROCESSES IN UGANDA (SEPU)

1. Introduction

The present development engagement document details the objectives and management arrangements for the grant to Strengthening Electoral Processes in Uganda Project *for the period of eighteen months (August 2020- January 2022)*. The Danish support to UNDP is part of the overall support provided in the Uganda Country Programme 2018 – 2022. The development engagement document (DED), which draws on the project document provided by UNDP in Uganda, together with the documentation specified below constitutes the conditions for the grant from the Danish Ministry of Foreign Affairs, DANIDA.

1.1 Parties

The Parties to this engagement are Ministry of Foreign Affairs of Denmark as represented by Royal Embassy of Denmark (RDE) in Uganda and UNDP as represented by the UNDP Country Office, Uganda.

1.2 Documentation

The DED is annexed to the Financing Agreement between Denmark and UNDP and constitutes an integrated part hereof. It excludes details about financial management, management arrangements, monitoring and evaluation as well as the reporting arrangements since they are adequately covered under the main Financing Agreement. Additional documentation includes the signed UNDP Programme Document for Strengthening Electoral Processes in Uganda as well as the approved workplan and budget.

2. Background

In the context of the upcoming elections in Uganda, the United Nations Development Programme (UNDP) has developed an integrated electoral support project titled “Strengthening Electoral Processes in Uganda (SEPU)”. UNDP has approached Development Partners in Uganda to contribute funds towards implementation of this special project.

The project is based on the following logic:

- i) Inclusive, participatory, transparent elections are critical to sustain development gains and consolidate peace as the foundations on which development thrives;
- ii) Technically capable, independent and trusted governance institutions are essential for the conduct of credible, inclusive and peaceful elections;
- iii) Elections is a conflict trigger, which potentially results in violence and loss of lives; peacebuilding and conflict prevention approaches are critical to assure peaceful and violent free elections.

The project interventions will target the EC and other electoral stakeholders through both short term and long-term institutional capacity building measures, including embedded technical assistance, as well as conflict mitigation measures such as multi-stakeholder dialogue and early warning mechanisms.



3. Objective, rationale and priorities

This project is anchored in the Country Programme of Denmark in Uganda (2018-2022) under the UPGRADE thematic programme. The thematic objective of UPGRADE is to enhance accountability and stability and to deepen democracy and respect for human rights. The proposed interventions of this project are centred on three thematic outputs, i.e. 1) Transparency and inclusion in electoral process strengthened; 2) Institutional capacity for the Electoral Commission (EC) and other electoral stakeholders enhanced; 3) Peace mechanisms improved. The interventions will target the EC and other electoral stakeholders through both short term and long-term institutional capacity building measures, including embedded technical assistance, and also conflict mitigation measures such as multi-stakeholder dialogue and early warning mechanisms.

The rationale for Danish support to this project is that through the ongoing engagement with the Democratic Governance Facility (DGF), Denmark has a number of partnerships with CSO actors who are implementing election related programming. This project provides an opportunity for Denmark to work through partnerships that directly strengthen the GoUs/state partners' handling of elections. Such focus would typically be on the EC, but could also target other actors in the election process for example security forces.

The specific objectives for the Danish support to this project include:

1. To strengthen the EC in living up to its democratic mandate.
2. To strengthen the ECs professional performance.
3. To pursue orderly elections, in particular by focussing on reducing the risk for electoral violence.
4. To have access to direct dialogue with the EC and other relevant GOU partners, through which some level of influence could be pursued.

4. Theory of Change

Inclusive and participatory political and electoral processes are a key component of the country's endeavour to achieve sustainable socio-economic development and democracy by 2040.

The theory of change for this project is based on the logic that transparent and inclusive elections which are managed by a technically competent electoral authority, i.e. the EC - working collaboratively with other state and non-state actors - is a prerequisite for enhanced legitimacy of the election outcome and continued peace and stability in the country. In this context, credible elections contribute to enhanced public confidence and trust in the electoral process and institutions. This in turn leads to public acceptance of democracy as the only viable system of government and elections as the only way to contest state power. Well managed elections can foil conflict and contribute to lasting peace. On the contrary, poorly managed elections can trigger conflict and instability.

Based on this theory of change and logic, though not in isolation, the project will support efforts aimed at fostering transparency, inclusion, accountability and peace in the 2021 general election. Transparency is critical for ensuring the public and the electorate in particular are always informed about key developments regarding the electoral process including important EC decisions and directives.

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Transparency is also important in relation to the display of the voter register so that all voters are informed about voter inclusion and exclusion from the voter register ahead of the election. Similarly, transparency relates to the way the EC will disseminate and announce the election results at all levels. Inclusion means the process of ensuring all sections of the Ugandan population, including women, youth and PWDs, are able to participate on equal footing in the electoral process as voters, candidates and election officials. Accountability also relates to efforts to ensure the action of all actors including the EC, security agencies and media are in line with the law and they act in a transparent manner to inspire public confidence.

5. Results and activities

RDE in Uganda will base the actual support on progress attained in the implementation of the engagement as described in the documentation provided by the UNDP. Progress will be measured through UNDP's monitoring framework.

This DED summarises the agreed elements for Danish support, which will focus mainly on activities related to Output 2 of the SEPU programme i.e. "Enhanced Institutional Capacity of the Electoral Commission and other Stakeholders". The Danish support will be registered as spent on the specified activities, and that the final report will state that the Danish funding has contributed to these areas.

For reporting purposes to the RDE, the following outcome and outputs have been selected from the UNDP Programme Document results framework to document progress:

Project title	Strengthening Electoral Processes in Uganda Project (SEPU)
Outcome	By end 2020, rule of law, separation of powers and constitutional democracy are entrenched in Uganda and all individuals are treated equally under the law and have equitable access to justice ¹ .
Outcome indicators	By 2020, targeted public institutions and CSOs have enhanced capacities to effectively include women and youth in peace building, democratic processes. By end 2020, targeted public institutions establish and implement a comprehensive regulatory framework to foster peace, equal participation, dialogue, social cohesion and regional security ²
Output 2	Enhanced institutional capacity for the EC and other electoral stakeholders
Output indicators ³	2.1 Public confidence in the EC (%) • 42% Ugandans said they trust the Electoral Commission "somewhat" or "a lot" (2017 Afro barometer) 2.2 Number of training programmes undertaken to support institutional strengthening across project beneficiaries; EC, media, judiciary & police.

¹ UNDAF (or equivalent) outcome involving UNDP, 1.1.

² Outcome indicators as stated in the Country Programme [or Global/Regional] Results and Resources Framework, including baseline and targets

³ Extracted from Annex 1-Results Framework-UNDP Programme Document

			<ul style="list-style-type: none"> Operational training for EC; Training of Ministry of Justice and Constitutional Affairs in electoral law/regulation drafting; Operational trainings for the Police, Judiciary and Media.
Baseline and target	Year	2020	<ul style="list-style-type: none"> 10% Increase in public trust in the EC (i.e. to 52%) Eleven (11) operational trainings at sub- national level&; Ten (10) BRIDGE modular trainings

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6. Risk Management⁴

The following are the risks identified by UNDP that may affect the implementation of the Project.

Description	Overall impact including on the project	Type	Probability & Impact	Counter measures/Management response
1. Project implementation affected by the Covid-19 pandemic.	Delays to sign financing agreement with the donors; key consultative meetings to speed up project set-up delayed; project activities, such as civic and voter education and dialogue processes are slow; procurement delayed by lack of supplies.	Organizational Operational	P=H I=H	<ul style="list-style-type: none"> Use of e-platforms to engage with project partners including donors and other stakeholders to expedite financing agreements, key project consultative meetings. Use of multi-media campaigns for civic and voter education; use small focus group discussion (FGDs) of less than 25 members to participate in dialogue processes and then use the FGDs members to cascade the information to other FGDs at community level; produce a project procurement plan early enough and explore ways to procure project goods and services early enough.
2. Project is perceived as biased and lacking impartiality.	Some stakeholders do not support the project because they perceive the project as biased towards Government, the Opposition or CSOs.	Operational Political Organizational	P=H I=M	<ul style="list-style-type: none"> Continuous effort to build bridges between state institutions and civil society and political parties with complete transparency; involve respected actors including the Elder's Forum, Inter-Religious Council of Uganda and the National Consultative Forum to facilitate dialogue between project and partners/stakeholders. Prepare and implement a communication strategy to provide for consistent messaging about the project rationale, interventions and beneficiaries. The project Governance and Management arrangements will be used and enforced to guide activity planning, implementation, risk assessment and mitigation.
3. Internal wrangles between and within political parties.	Wrangling/tension engender political polarization which affect election climate including free campaigning; constrain project activities on dialogue with parties and presidential/parliamentary debates.	Political	P=H I=H	<ul style="list-style-type: none"> The project will encourage political dialogue and multi-stakeholders' consultations, and advocate for political parties to popularize and make effective their dispute management procedures.
4. Political parties boycotting the elections.	This leads to political tension which affects the election climate including freedom to campaign and voters to vote without intimidation.	Political	P = M I = M	<ul style="list-style-type: none"> Support engagement at the highest to inform direction of the project i.e. engagement through: <ul style="list-style-type: none"> Inter-party structures namely: National Consultative Forum, The Inter Party Organisations Political Dialogue Key influencers: The Elders Forums of Uganda, Inter Religious Council of Uganda, Cultural Leaders, Mediators, individual influencers
5. Political agitation degenerates into violence which	Election do not take place in a free and fair manner; some voters are disenfranchised;	Political	P = H I = H	

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	compromises the credibility of the elections and the legitimacy of their outcome.	negative impact on project activity implementation			<ul style="list-style-type: none"> The Highest structure in East Africa Community, Africa Union Commission and the United Nations.
6	Gender based violence and intimidation of women during elections including the period leading to the party primaries.	Election do not take place in a free and fair manner: outbreak of violence, voter intimidation and disenfranchisement, citizens injured, lives lost and there is displacement both within and outside the country; negative impact on all project activity implementation.	Political	P=N I=M	<ul style="list-style-type: none"> Via UN Women, the project will identify hotspots and mobilize through the EWER System; via civic and voter education & stakeholder dialogues for peaceful elections, encourage political leaders and community groups to commit to peaceful campaigns, gender equality and women empowerment
7	Hate speech, disinformation and misinformation violence prior and during electoral campaigns	This engender political polarization which instead lead to government gagging some media houses and social media; negative impact on project support to media capacity building and EC dialogue with the media and other stakeholders.	Political	P=H I=H	<ul style="list-style-type: none"> Prepare and implement the media for democracy and conflict reporting Set up early warning and response mechanism to track and report on hate speech; high-level engagement with the government to balance challenges of hate speech against the need for continued freedom of expression and media freedom.
8	Civil disobedience (including demonstrations by youths)	Elections climate lacks freedom and there is intimidation and possible outbreak of violence, there is voter disenfranchisement; citizens injured, lives lost and there is displacement both within and outside the country; negative impact on project activity implementation.	Political	P=H I=M	<ul style="list-style-type: none"> Engage security agencies and the government to show tolerance for political assemblies and demonstrations so as to take the energy out of frustrations from being prevented to organize. Promote confidence building between security agencies and political actors through issuance of permits and accompaniment of gatherings of political actors by the police to ensure their security and to discourage hijack by those intent on violence; involve respected actors including the Elder's Forum, Inter-Religious Council of Uganda and the National Consultative Forum to facilitate dialogue between citizens' groups and the security actors. Facilitate targeted stakeholder engagement and training e.g. for security agencies and youth. Training will be in areas such as human rights, crowd management and law and order.
9	Non or late Passage of electoral reforms	Elections are characterized by procedural uncertainty as time may not allow all laws to be implemented timeously; and/or electoral stakeholder contest new laws; project activities to sensitize the public about new laws compromised.	Operational Organizational Political Regulatory	P=N I=L	<ul style="list-style-type: none"> Use institutional spaces of dialogue to promote and facilitate broad public engagement on these issues. Continue with the advocacy interventions through Ministry of Justice and Constitutional Affairs, Judiciary, Parliament Affairs and legal Committee, the Parliament and Speaker of Parliament.
10	Concern in some quarters about the	Questions about the EC impartiality may lead to some political parties and candidates	Operational Organizational	P=H I=H	<ul style="list-style-type: none"> Project to support transparency of the EC operations and decision-making; involve respected actors to support the dialogue including the

	credibility and the Electoral Commission to conduct free and fair elections.	to boycott the elections; some actors including the youth may attempt disrupt the polling process or protest the election outcome at a later stage; citizens' reluctance to participate in EC-sponsored dialogue forums and related project activities.	Political		Elder's Forum and Inter-Religious Council of Uganda and the National Consultative Forum.
11	Concern about the credibility capacity and timeliness of the judiciary to adjudicate fairly and promptly on disputes related to the electoral process	Delays by the Judiciary or questionable verdicts may precipitate violence unless aggrieved parties decide to go to court to challenge any court decision or election outcome. Judicial officials may be reluctant to participate in project training activities because of the perception that they do not need "further training to do their work".	Political Regulatory Strategic	P=H I=H	<ul style="list-style-type: none"> Engage with the Judiciary senior leadership at the project inception to agree on project activities in support of the Judiciary to get upfront buy-in; activities include review of regulations and legislation on electoral adjudication to promote speedy and fair resolution of disputes and training of judges in EDR; support efficient management and handling of administrative complaints by the Electoral Commission. Encourage dialogue between the Judiciary and electoral stakeholders including EC and political parties and candidates.
12	Acts of terrorism, external attacks on Uganda affects the security and electoral context	There is an external attack on Uganda, which renders the holding of elections on schedule impossible; delays to elections due to insecurity; weakened government structures to hold elections because of the attacks; project activities may be stalled.	Security	P=M I=H	<ul style="list-style-type: none"> High-level dialogue at diplomatic level involving external structures: EAC, AUC, UN and bilateral actors; facilitate PSC decision on the way forward for project activities.
13	EC does not get enough government funding for the 2020/21 electoral cycle	EC funding does help the EC to meet its obligations under the 2020/21 Election Road and some activities are compromised; project may be called upon to do heavy-lifting including doing some activities which were not contemplated at the project design stage; some activities may not be carried out because of lack of envisaged support from the EC and other actors.	Political	P=M I=H	<ul style="list-style-type: none"> UNDP technical support to EC to explore ways to rationalize the current EC budget; high-level mediation effort led by the UN/diplomatic community to engage the government on EC funding; encourage donors to increase funding of non-core election activities, i.e. voter education, etc. under the project; facilitate PSC decision on the way forward for project activities.
14	Project resources are inadequate and not timely to realize project objectives and activities	Envisaged project activities may not be implemented fully, leading to non-realisation of planned results and reputational risk for the project.	Financial Strategic	P=L I=L	<ul style="list-style-type: none"> Prioritization and scaling down of activities and possible use of UNDP track fund and other related funding sources within UNDP and beyond.

